

# PT Bank Internasional Indonesia Tbk

FY2014 Results

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# Summary of FY2014

(All numbers are consolidated and according to Bank Indonesia classification unless otherwise stated)

## Summary of FY2014

Profit impacted by loan provision and increased cost of funds

Strong focus on strengthening fundamentals for sustainable growth



Loans	<ul> <li>Loans portfolio grew by 4.2% (YoY) to Rp106.3 trillion with loan composition being re-profiled to focus on Business Banking and Consumer. Composition was Global Banking 23%, Business Banking 38% and Retail Banking 39% at the end of December 2014</li> </ul>
Loans	Business Banking and Retail Banking continued to grow by 15% and 16% (YoY) respectively
	• Re-profiling of loans portfolio in the Global Banking is to focus on the Large Local Corporates and State- owned Enterprises with the loans portfolio was reduced to Rp24.0 trillion from Rp30.9 trillion in FY 2013
	Assets increased by 1.9% (YoY) to Rp143.4 trillion
Assets	• We have launched <i>Sharia First</i> strategy and it show encouraging results. Total sharia customer deposits increased by 36.7% (YoY) to Rp4.2 trillion from Rp3.0 trillion. Total sharia financing grew by 64.9% (YoY) to Rp5.7 trillion from Rp3.44 trillion
	Deposits from Customer at Rp102.5 trillion with CASA Ratio at 39%
Deposits	Loan to Deposit Ratio (bank only) at 92.67%
Deposits	Loan to Funding Ratio at 85.18%
	<ul> <li>PATAMI at Rp699 billion impacted by increasing provisions from a number of corporate debtors, NIM compression and lower fee-based income</li> </ul>
Profit	• Operating expenses (exclude provision) growth maintained at 2% below inflation rate. The Bank's Strategic Cost Management Program (SCMP) that was launched in 2013 has started to bear fruits by significant progress to improve Bank cost structure
	Successfully completed Sub Debt issuance of Rp1.5 trillion in July 2014 and Rights Issue of
	• Successfully completed sub Debt issuance of Rp1.5 thillion in Suly 2014 and Rights issue of Rp1.5 trillion in December 2014
Capital	CAR with credit, operational and market risk reached 15.72% with total capital of
	Rp18.1 trillion from Rp14.4 trillion last year. On 01 January 2015, CAR was 16.06%

# **BII in Brief**

# Profile and Corporate Structure



	Profile	Corporate Structure	
Established	: 15 May 1959	Maybank	
Total Assets	: Rp143.4 Trillion	78.98%	
otal Equity	: Rp14.4 Trillion	UBS LONDON BRANCH	PUBLIC <
arket Capitalisation	: Rp14.1 Trillion	18.31%	2.7
osition in Indonesia s of September 2014)	: Rank #9 in terms of assets Rank #9 in terms of Deposits Rank #10 in terms of Loans		
of Branches	: 660 428 (BII) 192 (WOM) 40 (BII Finance)	Maybank	
of ATM & CDM	: 1,530, including 78 CDMs that connected to more than 20,000 ATM via ALTO, ATM Bersama, PRIMA, MEPS, Cirrus and Plus	62.00%	99.9
of Employees	: 11,584 7,423 (BII) 3,813 (WOM) 348 (BII Finance)	WOMFinance	bii finance center
f of Customers	: 5.2 million		

# **Board of Commissioners**





Tan Sri Megat Zaharuddin President Commissioner and Chairman of Maybank



Datuk Abdul Farid bin Alias Commissioner and PCEO of Maybank



Spencer Lee Tien Chye Commissioner



Umar Juoro Independent Commissioner



Budhi Dyah Sitawati Independent Commissioner



Achjar Iljas Independent Commissioner

# **Board of Directors**





Taswin Zakaria President Director



Lani Darmawan Director



**Ani Pangestu** Director



**Ghazali M. Rasad** Director



Henky Sulistyo Director



Thilagavathy Nadason Director

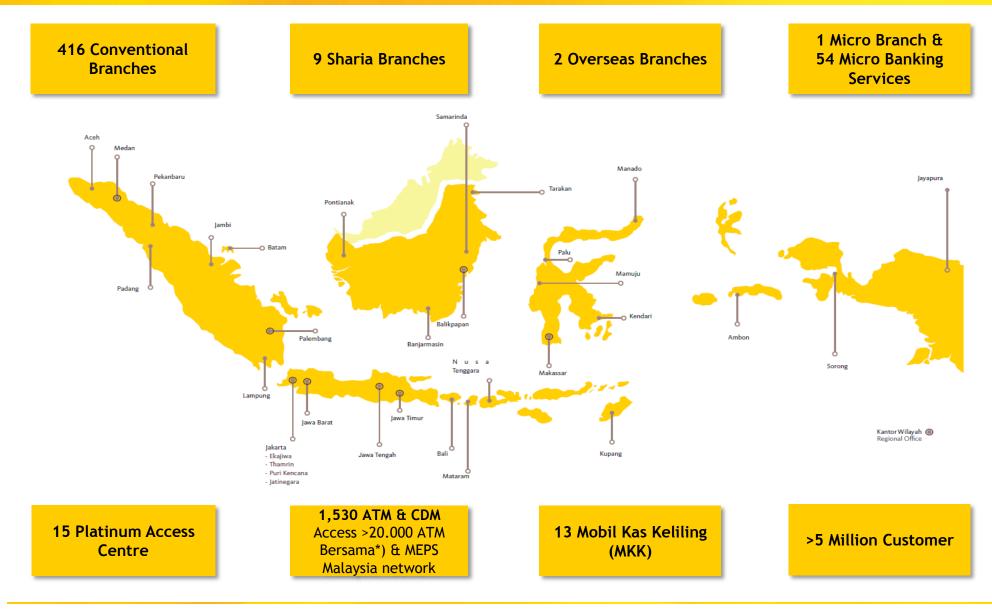


**Jenny Wiriyanto** Director

Dhien Tiabaian

**Dhien Tjahajani** Director

# Comprehensive Distribution Channel with branches across all Indonesia Provinces



\*ATM that connected to network of ATM PRIMA, ATM BERSAMA, ALTO dan CIRRUS

# Synergy of integrated financial solution



	Global Banking	Business Banking	Retail Banking
Objective	Providing Corporate / Institutional with banking and capital market Solutions	Providing banking and payment solution to mid corporates, communities, and micro business	Providing banking and payment solution to the retail customers
Product & Services	Account Planning Large Corporates Financing Global M	Danking micro- middle	er Financial Services Wealth E-banking Personal Loan Auto-loan Credit Card Mortgage
Customer Profile	<ul> <li>Large Local Corporates</li> <li>State-Owned Enterprises</li> <li>Financial Institution</li> </ul>	<ul> <li>Commercial segment</li> <li>SME business</li> <li>Micro business</li> </ul>	<ul> <li>High Net-Worth</li> <li>Mass Affluent Customer</li> <li>Employees</li> </ul>
Highlight	<complex-block></complex-block>	<image/>	<complex-block></complex-block>

# Strategy and Target



Vision: To be a Leading Financial Services Provider in Indonesia, Driven by Passionately Committed and Innovative People, Creating Value and Serving Communities

**Mission: Humanizing Financial Services** 

High Quality Service	Product Innovation	Process Simplification		onal ctivity
Global Banking	Business Banking	Ret	ail Banking	Syariah
MKE	MSI	MGAM \	NOME	BIIF
Sales & Distribution	Human Capital	Operations & IT	Risk	Finance

# **Regional Transformation**

#### Indonesia Regional Productivity (RB & BB) Kalimantan (1 Region) Regional economy oriented regional division Sumatra (2 Regions) Sulawesi & IBT Sharpen regional coverage and productivity through (1 Region) better understanding of local business and associated risks Improvement in customer wallet share Regions and branches as an effective growth channel for Bank's core, Syariah, and subsidiary businesses Theme of every economic corridor for acceleration and expansion of economic development SULAWESI SUMATRA JAVA KALIMANTAN BALI - NT PAPUA - KEP. MALUKU Mega Economic Cente Economic Center Center for Driver for Center for Center for Gateway for Center for Production National Production Production Tourism and Development Papua - Kepulauan Maluku EC and Processing Industry and Processing and Processing National Food of Food, Sumatra EC Bali – Nusa Tenggara EC of National of Natural and Service of National Support Fisheries, Resources and Provision Mining Agricultural, Energy, and As Nation's and Energy Plantation, National Bali & NT (1 Region) Java (7 Regions) Energy Fishery, Oil Mining Reserves Reserves & Gas, and Regional Transformation commenced in October 2014 with the Indonesia as basis for global food security, center of processing products of agriculture, plantation, fishery, mineral and energy resources as well as a center of global logistics

execution of Pilot Projects in Medan and Surabaya Region.

# **Strategic Direction**



Focus on CASA growth

Loan growth with Capital light strategy

Leverage value chain and maximizing cross sell

Sustainable **asset quality** 

**Transaction Banking** & **Cash Management** to boost Liquidity & Fee Income

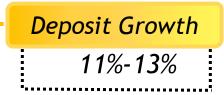
Strategic Cost Management Program (SCMP)

Productivity through Human Capital Investment

Achieve **2015** Aspiration

Loan Growth

13%-15%



# **Financial Performance**

### Income Statement - Consolidated

- PATAMI impacted by higher provisions from a number of corporate debtors, NIM compression & lower fee-based income
- The Bank's Strategic Cost Management Program (SCMP) that was launched in 2013 has improved Bank's cost structure and controlled operating expense



Q314	Q414	QoQ	Rp Billion	Dec -13	Dec-14	YoY
а	b	(b/a)-1		с	d	(d/c)-1
1,543	1,603	3.9%	Net Interest Income	5,515	5,931	7.5%
473	420	(11.2%)	Non Interest Income	2,287	1,942	(15.1%)
2,016	2,022	0.3%	Gross Operating Income	7,802	7,873	0.9%
(1,278)	(1,199)	(6.2%)	Operating Expenses (excl. Provision)	(4,906)	(5,004)	2.0%
738	823	11.6%	Operating Income before Provision	2,896	2,868	(1.0%)
(761)	(326)	(57.2%)	Provisions	(791)	(1,789)	126.2%
(23)	498	2276.5%	Operating Income After Provision	2,105	1,079	(48.8%)
(10)	(16)	58.3%	Non Operating Income (expense)	79	(119)	(249.8%)
(33)	482	1564.9%	Profit Before Minority Interest & Tax <sup>*</sup>	2,184	960	(56.1%)
(7)	2	127.0%	Minority Interest	(25)	(14)	(45.2%)
43	(125)	(388.7%)	Tax	(614)	(248)	(59.7%)
4	359	9536.8%	PATAMI	1,545	699	(54.8%)

Data source: Published Report

\* Normalized Profit Before Minority Interest & Tax was Rp 1,689.7 billion exclude provision from a number of corporate debtors

## Balance Sheet - Consolidated Strengthen capital for the future expansion



Rp Billion	Dec-13	Dec-14	ΥοΥ
	а	b	(b/a)-1
Loans	102,030	106,302	4.2%
Government Recap. Bonds	3,639	3,622	(0.5%)
Other Earning Assets	17,167	14,442	(15.9%)
Total Assets	140,707	143,425	1.9%
Deposits from Customer	107,240	102,494	(4.4%)
- Current Account	17,692	16,344	(7.6%)
- Saving Account	24,689	23,455	(5.0%)
- Time Deposit	64,859	62,695	(3.3%)
Deposits from Other Banks	2,207	2,938	33.1%
Borrowing	2,588	3,985	54.0%
Securities Issued	6,844	7,710	12.7%
Subordinated Loans	2,989	4,484	50.0%
Other Liabilities	6,430	7,164	11.4%
Total Liabilities	128,299	128,775	0.4%
Minority Interest	194	208	7.1%
Equity	12,214	14,442	18.2%

Data source: Published Report

# **Financial Ratios**

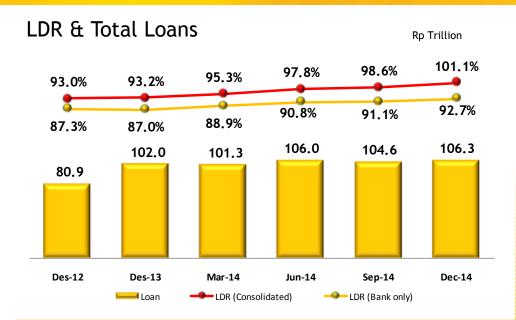


Key Operating Ratio	Dec-13	Dec-14	Δ	Key Operating Ratio	Dec-13	Dec-14	$\Delta$
Consolidated	Α	В	(B-A)	Bank Only	Α	В	(B-A)
Profitability				Profitability			
Return On Assets	1.71%	0.67%	-1.04%	Return On Assets	1.53%	0.41%	-1.12%
Return On Equities (Tier 1)	16.18%	6.02%	-10.16%	Return On Equities (Tier 1)	14.64%	3.91%	-10.73%
Net Interest Margin	4.94%	4.76%	-0.18%	Net Interest Margin	4.49%	4.29%	-0.20%
Efficiency & Productivity Ratio				Efficiency & Productivity Ratio			
Cost to Income Ratio	62.88%	63.57%	0.69%	Cost to Income Ratio	61.22%	64.42%	3.19%
ВОРО	84.36%	93.03%	8.67%	BOPO	84.66%	94.91%	10.25%
Earning Asset Quality				Earning Asset Quality			
Impaired Loans - Gross	2.85%	3.34%	0.48%	Impaired Loans - Gross	2.94%	3.42%	0.49%
Impaired Loans - Net	2.24%	2.44%	0.20%	Impaired Loans - Net	2.33%	2.54%	0.20%
NPL - Gross	2.11%	2.23%	0.12%	NPL - Gross	2.15%	2.24%	0.09%
NPL - Net	1.55%	1.48%	-0.07%	NPL - Net	1.60%	1.50%	-0.10%
Balance Sheets Structure				Balance Sheets Structure			
LDR	93.24%	101.07%	7.83%	LDR	87.04%	92.67%	5.63%
Modified LDR *)	82.05%	85.18%	3.13%	Modified LDR *)	79.84%	82.87%	3.03%
CASA to Total Funding	39.52%	38.83%	-0.69%	CASA to Total Funding	39.61%	39.10%	-0.50%
CAR (with credit and operational risk)	12.81%	15.78%	2.97%	CAR (with credit and operational risk)	12.87%	16.07%	3.20%
CAR (with credit, operational & market risk)	12.72%	15.72%	3.01%	CAR (with credit, operational & market risk)	12.76%	16.01%	3.24%

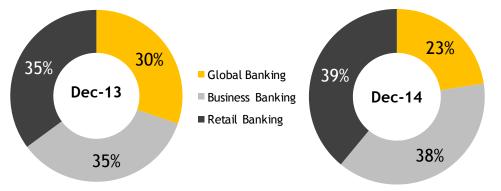
\*) Modified LDR is defined as (Loans excl. BPR) / (Third Party Deposits + Borrowing + Securities Issued + Sub Debt)

Data source: Published Report

## Loans Business Banking and Retail Banking continued to grow



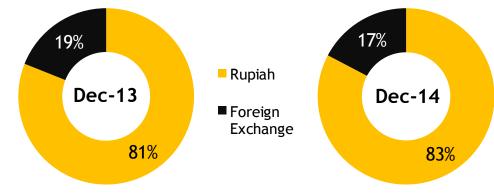
### Loans Composition by Business Segment



#### Loans portfolio by Business Segment

Rp Trillion	Dec-13	Dec-14	Δ
Global Banking	30.9	24.0	-22%
Business Banking	35.3	40.8	15%
Retail Banking	35.8	41.5	16%
Auto Loan	19.4	21.7	11%
Mortgage	13.4	16.1	20%
Credit Card	1.9	2.1	10%
Personal Loan	0.6	1.1	<b>89</b> %
Other loan	0.5	0.5	0%
Total	102.0	106.3	4%

#### Credit Composition Based on Currency



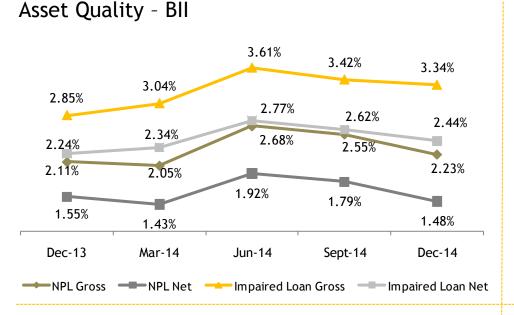
Note: With the coverage expansion covering Micro, Commercial, Financial Supply Chain Management and Credit Management, the SME Banking is now called Business Banking; and Global Wholesale Banking is now called Global Banking to reflect the great focus and harmonization with the group

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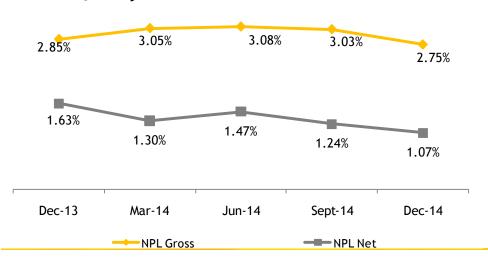
Maybank

# **Assets Quality**

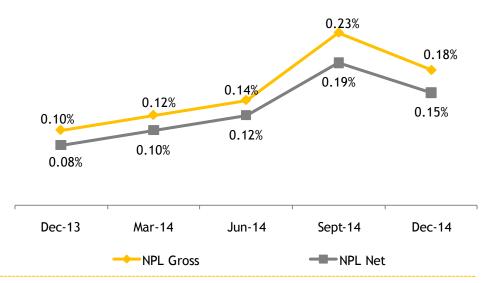




Asset Quality - WOM



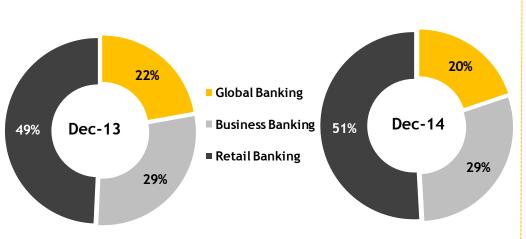
Asset Quality - BII Finance



- Assets quality maintained at 2.23% (gross NPL) and 1.48% (net NPL)
- The Bank experienced some asset quality deterioration derived a number of corporate debtors in Global Banking segment while assets quality of Business Banking and Retail Banking remains healthy.
- We took mitigation actions to increase our assets quality. In 2014 we have implemented the Early Alert Mechanism, Watch List Account Policy & New Matrix Approval to strengthen our risk management.
- BII Finance NPL (gross) and NPL (net) was mantained at the healthy level of 0.18% and 0.15% respectively.
- Assets quality in WOM continue to improve with NPL gross at 2.75% while NPL net at 1.07%

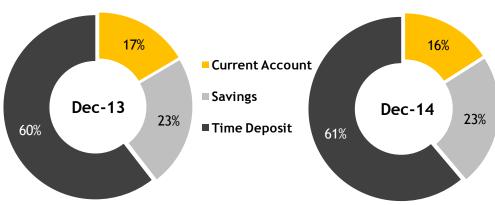
# **Customer Deposits**





Deposits from Customers by Business Segment

Deposits	from	Customers	bv	Type
Deposits		Customers	~ ,	- ypc



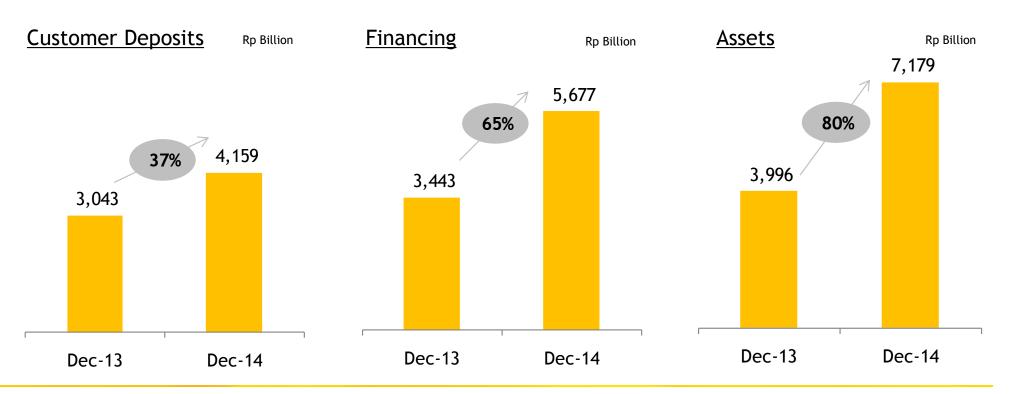
Rp Trillion	Dec-13	Dec-14	Δ
Global Banking	23.8	20.4	-15%
Business Banking	30.7	30.2	-2%
Retail Banking	52.9	52.4	-1%
Elimination	(0.2)	(0.5)	
Total	107.2	102.5	-4%

Rp Trillion	Dec-13	Dec-14	Δ
Current Account	17.7	16.3	-8%
Savings	24.7	23.5	-5%
Time Deposits	64.9	62.7	-3%
Total	107.2	102.5	-4%
CASA Ratio	40%	<b>39</b> %	-1%



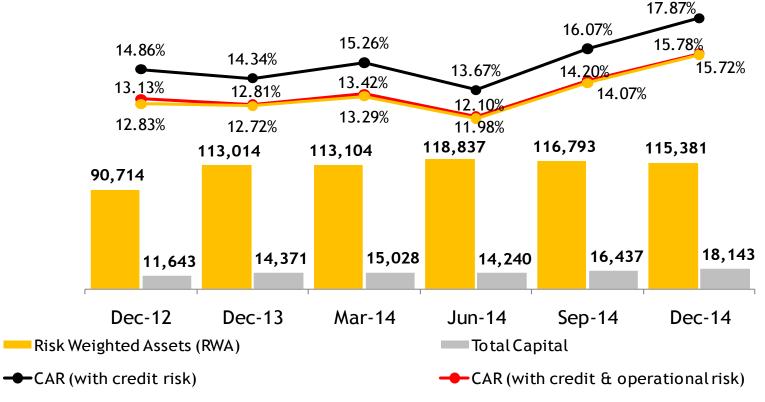
Our Sharia First strategy in which kicked off in 2014 offered sharia solutions across all business segments and revamped business model last year which show encouraging results.

- Customer Deposits increased by 37% to Rp 4.2 trillion
- Sharia financing grew strongly by 65% to Rp 5.7 trillion
- Assets increased significantly by 80% to Rp 7.2 trillion



## Capital Strong capital to grasp the opportunity for business expansion





-----CAR (with credit, operational and market risk)

- Completed sub debt issuance in July 2014 and rights issue in December 2014 which was included in capital tier-2 and tier-1 respectively
- CAR with credit, operational and market risk reached 15.72% with total capital of Rp18.1 trillion from Rp14.4 trillion last year



## <u>Ownership</u>

No	Shareholders	# of Shares	%
1	Sorak Financial Holdings Pte. Ltd. ("Sorak")	30,499,981,823	45.02%
2	Maybank Offshore Corporate Services (Labuan) Sdn. Bhd ("MOCS")	23,006,572,441	33.96%
3	UBS AG, London Branch ("UBS")	12,402,816,666	18.31%
4	Public	1,837,469,800	2.71%
	TOTAL	67,746,840,730	100.00%

## **Corporate Rating**

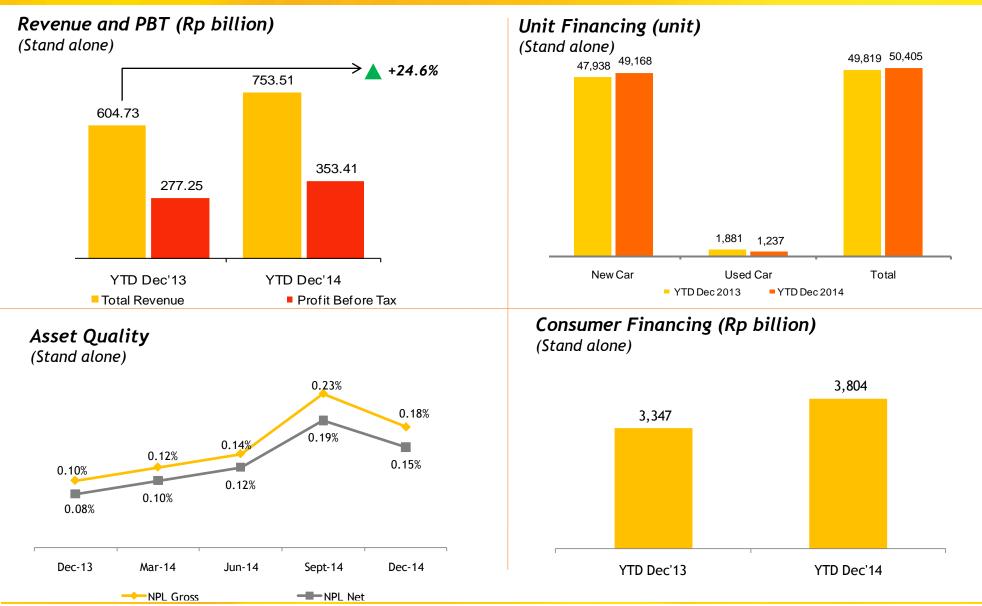
FitchRatings	
Company Rating	AAA (idn)
Bonds	AAA (idn)
Subordinated Bonds	AA (idn)
Sukuk Mudharabah	AAA(idn)

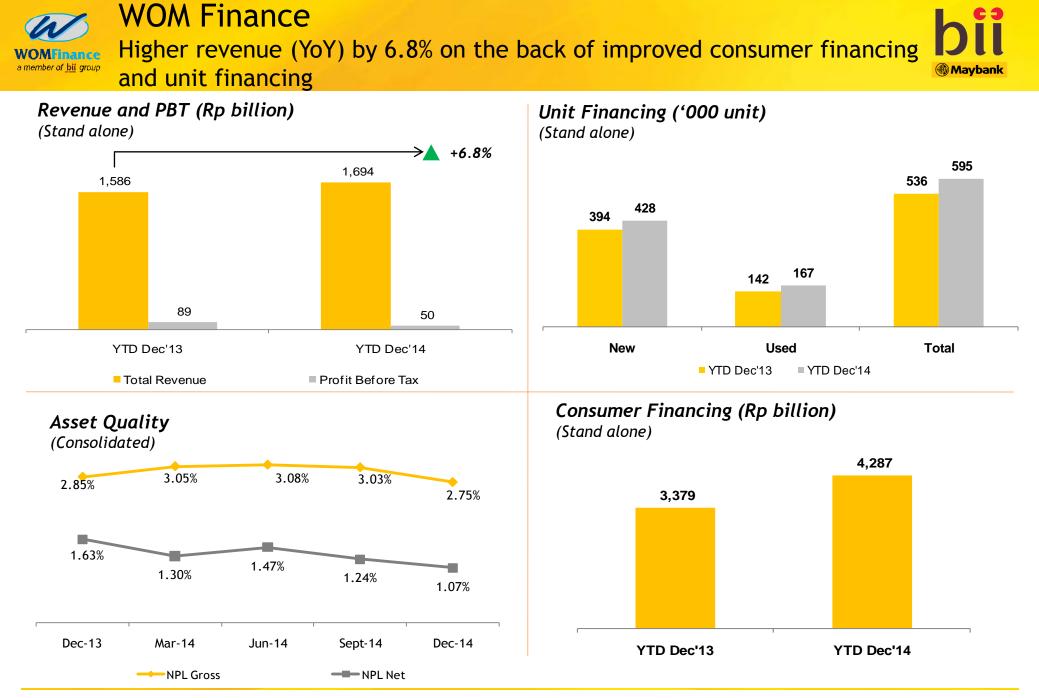


Company Rating	idAAA
Bonds	idAAA
Subordinated Bonds	idAA+*
Sukuk Mudharabah	idAAA(sy)

### bii BII Finance Higher revenue (YoY) by 24.6% and profit before tax (YoY) by 27.5%







# Awards, Corporate Social Responsibility (CSR) & Event Highlights

# Service Quality Award

"Legend Achievement" for Five Consecutive Years Top Performers in Service





# **Reporting Awards** Setting standard for the best Corporate Governance Practice



## Annual Report Awards (ARA) 2013

- 3rd Winner for "Private Financial Listed" category
- ARA 2013 was conducted by Komite Nasional Kebijakan Governance (KNKG), Indonesia Stock Exchange (IDX), Bank Indonesia (BI), Otoritas Jasa Keuangan (OJK), Direktorat Jenderal Pajak Kementerian Keuangan RI, Kementerian BUMN Republik Indonesia and Ikatan Akuntan Indonesia (IAI)







## Sustainability Reporting Award (SRA) 2014

- "Commendation for 1st Time G4 Report 2013"
- "Commendation for 1st Year Sustainability Report 2013"





## **Other Awards**





#### Awards for Human Resource

- Indonesia Top 100 Ideal Employers from Universum
- "Good Recruitment & Attraction" and "Best People Development" in HR Excellence 2014 Award from SWA Magazine and Lembaga Manajemen FE UI

#### **Awards for Operations**

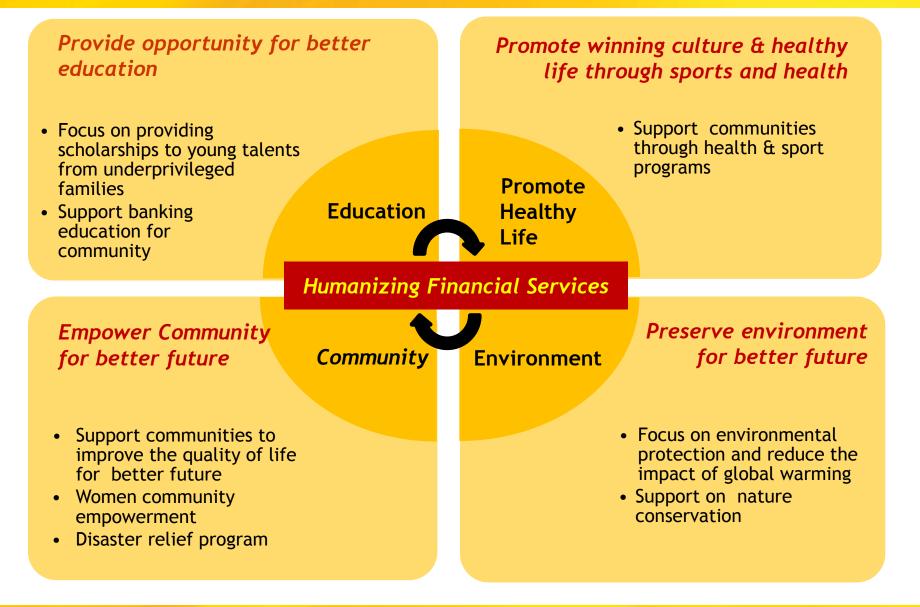
- 8 years consecutively achieve Citi Performance Excellence Award for "STP (Straight Through Processing) award" category from Citi Group
- MT 103 Elite Quality Recognition Award for "STP (Straight Through Processing) Award" category from JP Morgan
- STP (Straight to Processing) Award from Standard Chartered Bank

#### Other Awards

- "Best Mobile Banking application" from Forsel Magazine
- Fastest KPR services for "Mortgage" in Residence Indonesia Award (REWARD) 2014 from Residence Indonesia magazine
- Best Responsibility of the Board in The 6th IICD Corporate Governance Conference & Award
- Anugerah Perbankan Indonesia from Perbanas Institute and Economic Review magazine
- "Initiator of community-based financing for Micro and SME with supply chain scheme" in Rekor Bisnis (ReBi) Indonesia Recognition Night from TERA Foundation and Seputar Indonesia newspaper

# Focus Area of BII CSR Program





# **CSR** Highlights











#### Conducted Biogas Program at Merapi Mountain

BII supported 15 biogas reactors revitalization for approximately 240 people in nine villages around Merapi Mountain, 16 October 2014.

Scholarship for University Gadjah Mada (UGM) Students

BII continued to provide scholarship for 50 students that came from low-income families. This initiatives has been implemented since 2008 and has helped 262 students to finish his undergraduate study up to 2014, 19 October 2014.

Supported "Run with Media" Event

BII supported "Run with Media" event that was held at Gelora Bung Karno, Jakarta. BII would like to strengthen relations with media as favorable synergy among each other. "BII Runners Club" also participated in this event, 7 November 2014.

Held Workshop for SME development

BII, together with Sukma Inspirasi, held a workshop with theme "Certification BPPOM and Halal for Micro, Small, Medium Enterprises Workshop". The objective of this workshop was gave new insight about Halal certification to Micro-SME in order to grab Muslim Market, 19 November 2014.

# BII Maybank Bali Marathon - 2014



#### Bll successfully held Bali Marathon 2014.

BII organized BII Maybank Bali Marathon 2014 (BMBM 2014) for the third time, on Sept 14<sup>th</sup>, 2014 with three categories - a full marathon (42.195 km), half marathon (21.0975 km) and 10 km run. Participant of this annual event increased to 4,464 runners from 49 countries all across the world, whereas only around 3,000 runners in 2013.



#### BMBM 2014 Highlights:

- -) This event was held with theme "Push Your Limit".
- -) The prize for this event was \$150,000 for 88 winners.
- -) Kennedy Kiproo Lilan, has won the competitions for 3 consecutive times. This year his time was 02:18:52









BMBM 2014 has qualified to International Standard BMBM has received its certification (INA2012/009) from Association of International Marathons and Distances Races (AIMS). This event was also supported by PB PASI (Athletic Organization in Indonesia). Therefore, BMBM 2014 has followed international technical requirement.

BMBM 2014 achieved "The Best Running Activation"

In Indonesia Most Experiential Brand Activation 2014, BII Maybank Bali Marathon 2014 achieved "The Best Running Activation" from Mix Marcomm magazine.

# **Event Highlights**



#### 1. Strategic partnership with Hamamatsu Shinkin Bank, Japan

BII provides a series of banking products and services for Hamashin customers, from retail banking into global banking segment which includes saving account, current account, credit card services, remmittance, foreign exhange, trade finance, treasury, and other banking products, 27 October 2014.

2. Partnership with DKI Jakarta Government

BII became one of the DKI Jakarta Government's partners that provides payment facility of Land and Building tax (Pajak Bumi dan Bangunan Pedesaan dan Perkotaan [PBB-P2]). Payment of PBB-P2 could be done using ATMs BII, 31 October 2014.

#### 3. Series of Biingkisan Beruntun Festival 2014 ended in Bandung

Biingkisan Beruntun Festival 2014 is program for introducing various BII products, especially Biingkisan Beruntun program that was held in various cities in Indonesia which covers Surabaya, Makassar, Medan, Balikpapan, and Bandung, 20-23 November 2014.

4. EGM approved Risk Management Director and Rights Issue

EGM approved the appointment of Henky Sulistyo as Risk Management Director and the Bank's rights issue plan of Rp 1.5 trillion, 28 November 2014.

5. Bll launched credit card for Young Professional

BII launched new credit card product targeting young customers and market called the "BII White Card" which offers various benefit in order to attract young professional, 2 December 2014.

6. Signed partnership "BII Sinergi" BII and PT Dragon Computer & Communication BII Sinergi is a new product development from Channel Distribution Financing using financial supply chain approach, 29 December 2014.



# Thank You

Disclaimer: Please note that some of the statements in this document may constitute "forward-looking statements" that do not directly or exclusively relate to historical facts. Some of the statements in this document (including but not limited to the forward-looking statements) are derived from or are based upon information from public or external sources and/or reflect BII's own internal projections, current intentions, plans, expectations, assumptions and beliefs about future events and are subject to risks and uncertainties that may cause actual events and BII's future results to be materially different than expected or indicated by such statements. To the extent that such statements in this document (including but not limited to the forward-looking statements) are derived from or are based on public or external sources of information, BII's has not undertaken any independent verification of such information. No assurance can be given that the results anticipated by BII, or indicated by any such statements in this document (including but not limited to the forward-looking statements), will be achieved. You are urged to view the statements contained in this document (including but not limited to the forward-looking statements) with caution.